Enterprise Risk Framework

15 – 19 March 2027
Milan (Italy)



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Why This Course

Organizations today operate in an environment of uncertainty, complexity, and constant disruption.

From financial volatility and cybersecurity threats to regulatory change and geopolitical shifts — leaders must adopt a structured, enterprise-wide approach to identifying, assessing, and managing risk.

The Enterprise Risk Framework program provides participants with the strategic understanding, governance structure, and analytical tools to build and sustain a robust risk management culture.

It connects risk oversight, decision-making, and business performance, enabling participants to enhance resilience, compliance, and long-term value creation.

Through practical exercises, frameworks, and real-world case studies, participants will learn to establish a proactive, integrated risk management system that supports strategic agility and organizational stability.

What You'll Learn and Practice

By joining this program, you will:

- Understand the principles and components of Enterprise Risk Management ERM.
- Learn to design and implement an Enterprise Risk Framework aligned with ISO 31000 and COSO ERM standards.
- Identify, assess, and prioritize risks across the enterprise.
- Develop risk appetite, tolerance, and governance structures.
- Apply quantitative and qualitative risk assessment and control methods.
- Integrate risk management with strategy, performance, and compliance.
- Build a risk culture that promotes accountability and informed decision-making.
- Learn techniques for risk reporting, communication, and continuous improvement.



The Program Flow

Day 1: The Foundations of Enterprise Risk Management

- The evolution and importance of ERM in modern organizations.
- Understanding risk types: strategic, operational, financial, compliance, and reputational.
- ERM frameworks: ISO 31000 vs. COSO ERM comparison.
- Risk maturity models and organizational readiness assessment.
- Case study: Building an ERM foundation in a multinational enterprise.

Day 2: Designing the Enterprise Risk Framework

- Key components of a successful ERM framework.
- Risk governance: roles of the board, management, and risk committees.
- Defining risk appetite and tolerance statements.
- Establishing risk policies, procedures, and reporting structures.
- Workshop: Designing an ERM framework tailored to your organization's structure.

Day 3: Risk Identification, Assessment, and Prioritization

- Techniques for risk identification — top-down and bottom-up approaches.
- Risk categorization and taxonomy development.
- Quantitative and qualitative assessment methodologies.
- Tools for risk prioritization — risk heat maps and scoring models.
- Simulation: Conducting an enterprise-wide risk assessment using real-world data.

Day 4: Risk Mitigation, Monitoring, and Integration

- Developing and implementing risk mitigation strategies.
- Integrating ERM with business planning and decision-making.
- Risk indicators and performance metrics KRIs, KPIs.
- Monitoring emerging risks and external risk factors.
- Group exercise: Designing a risk response plan for a cross-functional scenario.

Day 5: Building a Risk-Aware Culture and Continuous Improvement

- Leadership's role in promoting a risk-aware organization.
- Embedding ERM into corporate governance and performance management.
- Communication and reporting to boards, regulators, and stakeholders.
- Auditing and continuous improvement in the risk management cycle.
- Final project: Developing an Enterprise Risk Framework roadmap for your organization.



Individual Impact

- Gain a holistic understanding of enterprise risk management principles and frameworks.
- Strengthen analytical and leadership skills in risk identification and mitigation.
- Learn to design ERM structures that align with strategy and compliance.
- Build confidence in communicating and managing risk at all organizational levels.
- Position yourself as an Enterprise Risk Management Leader capable of driving organizational resilience and governance excellence.

Work Impact

- Strengthen the organization's ability to anticipate, assess, and respond to risks.
- Improve decision-making and strategic planning through risk-informed insights.
- Enhance governance, compliance, and stakeholder confidence.
- Build a proactive, transparent, and accountable risk culture.
- Achieve sustainable business performance through integrated risk management.

Training Methodology

This program integrates global standards, practical frameworks, and applied casework to ensure both conceptual mastery and implementation capability.

Learning methods include:

- Case studies from global organizations and regulatory frameworks.
- Hands-on workshops for risk identification, scoring, and prioritization.
- Group exercises for governance design and risk appetite development.
- Simulation sessions on integrated risk management and reporting.
- Templates, matrices, and ISO/COSO-aligned toolkits for practical application.

Beyond the Course

Upon completion, participants will be equipped to design, implement, and manage an Enterprise Risk Framework that ensures transparency, agility, and resilience across all levels of the organization.

Graduates of this program will emerge as Enterprise Risk Framework Professionals — capable of aligning governance, strategy, and performance through effective risk management and foresight.

