# Comprehensive Budgeting Masterclass: Planning for Success

9 – 13 November 2026
Paris (France)



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## Why This Course

Budgeting is one of the most important tools for strategic planning, financial control, resource allocation, and performance management. A well-designed budget helps organizations translate goals into numbers, monitor progress, manage costs, evaluate performance, and make better decisions.

In today's business environment, finance professionals and business leaders need budgeting approaches that go beyond traditional annual planning. They need advanced forecasting methods, scenario planning, rolling forecasts, performance dashboards, cost management tools, and financial models that support agility and strategic decision-making.

This intensive 1-week Budgeting Masterclass equips participants with advanced skills in budgeting, forecasting, and strategic financial planning. Through practical exercises, case studies, forecasting models, variance analysis, cost management techniques, and budget presentation activities, participants will learn how to create accurate, flexible, and strategically aligned budgets that drive organizational success.

## What You'll Learn and Practice

By joining this program, you will:

- Master advanced budgeting techniques and methodologies.
- Understand the role of budgeting in organizational strategy.
- Select the right budget type for different business needs.
- Avoid common budgeting pitfalls and improve budget accuracy.
- Align budgets with strategic objectives and organizational goals.
- Develop accurate financial forecasts using different models.
- Apply statistical forecasting methods, scenario planning, and sensitivity analysis.
- Use rolling forecasts to improve flexibility and responsiveness.
- Integrate non-financial data into forecasting and planning.
- Apply zero-based, activity-based, flexible, static, and capital budgeting approaches.
- Conduct investment appraisal and budget consolidation.
- Use KPIs, Balanced Scorecards, and variance analysis for performance management.
- Apply cost allocation, activity-based costing, and strategic cost reduction techniques.
- Use financial modeling to support decision-making.
- Present budgets and financial information clearly to stakeholders.



## The Program Flow

### Day 1: Foundations of Strategic Budgeting

- The role of budgeting in organizational strategy.
- Understanding budgeting as a planning, control, and performance management tool.
- Types of budgets and their applications.
- Operational, capital, cash, flexible, static, and master budgets.
- Budgeting best practices and common pitfalls.
- Linking budgets to strategic objectives.
- Practical exercise: Reviewing budget alignment with organizational goals.

### Day 2: Advanced Forecasting Techniques

- Statistical forecasting methods.
- Using historical trends, business drivers, and financial assumptions.
- Scenario planning and sensitivity analysis.
- Testing budget assumptions under different market and operating conditions.
- Rolling forecasts and their benefits.
- Integrating non-financial data into forecasts.
- Workshop: Creating a financial forecast with multiple scenarios.

### Day 3: Budget Development and Management

- Zero-based budgeting and its practical application.
- Activity-based budgeting and cost driver analysis.
- Flexible and static budgets.
- Capital budgeting and investment appraisal.
- Budget consolidation and review processes.
- Managing assumptions, ownership, approvals, and accountability.
- Practical exercise: Building and reviewing a department or business unit budget.

### Day 4: Performance Management and Variance Analysis

- Key Performance Indicators and Balanced Scorecards.
- Linking budget performance with strategic and operational measures.
- Variance analysis and management reporting.
- Identifying causes of budget deviations.
- Using budgets for performance evaluation.
- Continuous improvement in budgeting processes.
- Workshop: Preparing a variance analysis report with corrective actions.



### Day 5: Strategic Cost Management and Decision Making

- Cost allocation and activity-based costing.
- Strategic cost reduction techniques.
- Identifying efficiency opportunities without damaging business value.
- Financial modeling for decision support.
- Using budget data to support strategic decisions.
- Presenting budgets and financial data to stakeholders.
- Final activity: Presenting a strategic budget and financial decision recommendation.

## Individual Impact

- Strengthen your advanced budgeting and forecasting capabilities.
- Improve confidence in creating accurate and strategically aligned budgets.
- Build practical skills in scenario planning, rolling forecasts, and variance analysis.
- Enhance your ability to use financial models for decision support.
- Improve communication of budget information to senior leaders and stakeholders.
- Develop stronger financial planning and performance management skills.

## Work Impact

- Improve budget accuracy, flexibility, and strategic alignment.
- Strengthen financial forecasting and scenario planning.
- Improve cost control, resource allocation, and investment decision-making.
- Enhance performance management through KPIs, dashboards, and variance analysis.
- Support better communication between finance teams and business units.
- Build a stronger budgeting culture focused on accountability, insight, and continuous improvement.

## Training Methodology

This program uses a practical and finance-focused approach to help participants apply advanced budgeting tools directly to real business scenarios. Learning methods include:

- Interactive discussions and guided facilitation.
- Strategic budgeting case studies.
- Forecasting and scenario planning exercises.
- Zero-based and activity-based budgeting workshops.
- Capital budgeting and investment appraisal activities.
- Variance analysis and management reporting practice.
- KPI and Balanced Scorecard development exercises.
- Financial modeling and budget presentation activities.
- Peer feedback, facilitator coaching, and practical action planning.



## Beyond the Course

Upon completion, participants will be prepared to manage budgeting and forecasting processes with greater confidence, accuracy, and strategic value. They will return ready to:

- Create more accurate and strategically aligned budgets.
- Develop financial forecasts using advanced techniques.
- Apply scenario planning and sensitivity analysis.
- Improve cost control and resource allocation.
- Use budgets as a tool for performance management.
- Present financial plans and budget insights clearly to decision-makers.

