Mastering Strategic Execution: From Vision to Results

27 September – 1 October 2027
Lyon (France)



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Why This Course

A strong strategy only creates value when it is translated into action and delivered through disciplined execution. Many organizations invest time in strategic planning, yet struggle to turn plans into measurable results because of unclear priorities, weak alignment, limited resources, poor communication, resistance to change, or insufficient performance tracking.

Strategic execution connects vision with daily action. It ensures that people, structures, resources, processes, culture, and performance measures are aligned around the goals that matter most. Leaders who master execution can move strategy from paper to practice and help their organizations achieve sustainable success.

This intensive 1-week program equips leaders with practical tools and techniques to translate strategic plans into measurable organizational outcomes. Through frameworks, case studies, planning exercises, performance measurement tools, and action planning, participants will learn how to align teams, allocate resources, lead change, monitor progress, and adapt strategic initiatives in changing environments.

What You'll Learn and Practice

By joining this program, you will:

- Understand strategic execution principles and best practices.
- Identify common causes of the strategy-execution gap.
- Align organizational structure, culture, and processes with strategic goals.
- Translate strategic priorities into practical action plans.
- Apply resource allocation and budgeting techniques for strategic initiatives.
- Use prioritization and decision-making frameworks.
- Lead strategic change initiatives with confidence.
- Build buy-in and overcome resistance during execution.
- Communicate strategy clearly across teams and stakeholders.
- Design KPIs and performance measurement systems.
- Apply Balanced Scorecard concepts to monitor strategic progress.
- Use data-driven decision-making to improve execution.
- Adapt strategic initiatives in response to risks and environmental changes.
- Build long-term organizational capability for disciplined execution.



The Program Flow

Day 1: Foundations of Strategic Execution

- Understanding the strategy-execution gap.
- Why strategic plans fail during implementation.
- Key components of successful strategy implementation.
- Aligning organizational structure with strategy.
- Connecting strategy with culture, processes, and accountability.
- Creating a culture of execution and ownership.
- Practical exercise: Assessing current execution gaps and improvement priorities.

Day 2: Planning and Resource Allocation

- Translating strategy into actionable plans.
- Defining initiatives, milestones, responsibilities, and timelines.
- Effective resource allocation techniques.
- Budgeting for strategic initiatives.
- Prioritization and decision-making frameworks.
- Balancing strategic ambition with available capacity.
- Workshop: Developing a strategic execution plan for a selected initiative.

Day 3: Leadership and Change Management

- Leading strategic change initiatives.
- Understanding the human side of execution.
- Overcoming resistance and building buy-in.
- Communication strategies for execution.
- Aligning leadership teams and stakeholders around priorities.
- Developing execution-focused leadership skills.
- Role play: Communicating strategic change and handling resistance.

Day 4: Performance Measurement and Management

- Designing Key Performance Indicators for strategic execution.
- Linking objectives, measures, targets, and initiatives.
- Implementing Balanced Scorecards.
- Performance monitoring and feedback systems.
- Creating reporting routines and review meetings.
- Data-driven decision-making for execution improvement.
- Practical exercise: Designing a performance dashboard for strategic initiatives.



Day 5: Sustaining and Adapting Execution

- Continuous improvement in strategy execution.
- Adapting to environmental changes and emerging priorities.
- Managing risk in strategy implementation.
- Identifying early warning signals and execution risks.
- Building long-term execution capabilities.
- Sustaining momentum, accountability, and learning.
- Final activity: Presenting a customized strategic execution roadmap.

Individual Impact

- Strengthen your ability to translate strategy into practical action.
- Improve confidence in leading strategic initiatives and managing execution challenges.
- Build stronger skills in resource allocation, prioritization, and performance tracking.
- Enhance leadership communication and stakeholder engagement.
- Improve your ability to use KPIs and data to guide decisions.
- Develop a practical execution toolkit for immediate workplace application.

Work Impact

- Improve alignment between strategy, teams, resources, and operations.
- Reduce execution gaps caused by unclear priorities or weak accountability.
- Strengthen performance measurement and visibility of strategic progress.
- Improve resource use and prioritization of strategic initiatives.
- Increase buy-in and commitment across stakeholders.
- Build a stronger culture of execution, adaptability, and continuous improvement.

Training Methodology

This program uses a practical and leadership-focused approach to help participants apply strategic execution tools to real organizational challenges. Learning methods include:

- Interactive discussions and guided facilitation.
- Strategy execution case studies.
- Execution gap assessment exercises.
- Action planning and resource allocation workshops.
- Prioritization and decision-making activities.
- Change leadership and communication role plays.
- KPI, Balanced Scorecard, and dashboard design exercises.
- Peer exchange, facilitator feedback, and practical roadmap development.



Beyond the Course

Upon completion, participants will be prepared to lead strategic execution with greater discipline, structure, and confidence. They will return ready to:

- Develop a customized strategic execution plan for their organization.
- Use practical frameworks and templates for implementation.
- Align teams, resources, and processes with strategic priorities.
- Lead strategic initiatives and overcome execution challenges.
- Monitor progress using KPIs, dashboards, and review systems.
- Sustain and adapt execution efforts to achieve measurable organizational success.

