Program Management Professional (PgMP) Certification Prep

26 – 30 April 2027
Tokyo (Japan)



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Why This Course

Program management is essential for organizations managing multiple related projects that must work together to deliver strategic outcomes and measurable benefits. Unlike individual project management, program management focuses on alignment, governance, benefits realization, stakeholder coordination, integration, and long-term value delivery.

This intensive 1-week Program Management Professional Certification Preparation Training program prepares experienced project managers for the PgMP certification while strengthening their ability to manage complex, multi-project programs. The course covers PMI standards, the five PgMP performance domains, program lifecycle management, strategy alignment, benefits management, governance, stakeholder engagement, risk and issue management, performance reporting, quality control, and exam preparation. Through case studies, real-world scenarios, and practice questions, participants will build the confidence to lead programs and prepare for the PgMP exam.

What You'll Learn and Practice

By joining this program, you will:

- Master the five PgMP performance domains and exam content.
- Understand PMI standards and program management fundamentals.
- Differentiate clearly between projects, programs, and portfolios.
- Manage programs across the full lifecycle.
- Align programs with organizational strategy and business priorities.
- Identify, analyze, plan, and manage program benefits.
- Develop program business cases.
- Define, plan, deliver, integrate, transition, and close program components.
- Establish program governance frameworks and decision-making structures.
- Manage stakeholders, communication, escalation, and engagement.
- Measure program performance and report progress effectively.
- Manage program-level risks, issues, quality, and controls.
- Prepare for the PgMP certification exam using practice questions and exam strategies.



The Program Flow

Day 1: Introduction to Program Management

- Understand program management fundamentals and PMI standards.
- Differentiate between project, program, and portfolio management.
- Explore the program lifecycle and major phases.
- Understand the organizational context of program management.
- Connect program objectives with strategic priorities and enterprise value.

Day 2: Program Strategy Alignment and Benefits Management

- Align programs with organizational strategy.
- Identify and analyze expected program benefits.
- Develop benefits realization plans.
- Monitor and manage benefits throughout the program lifecycle.
- Build program business cases that support investment and decision-making.

Day 3: Program Lifecycle Management

- Define and plan programs effectively.
- Coordinate program delivery and integration across related projects.
- Manage component initialization, dependencies, and transitions.
- Support smooth handover of outputs and capabilities.
- Conduct program closure while sustaining realized benefits.

Day 4: Governance and Stakeholder Engagement

- Establish program governance frameworks and structures.
- Define decision-making processes and escalation procedures.
- Identify and analyze program stakeholders.
- Develop communication plans for different stakeholder groups.
- Manage stakeholder expectations across complex program environments.

Day 5: Program Performance and Exam Preparation

- Measure and report program performance.
- Manage risks and issues at the program level.
- Apply quality assurance and control in program environments.
- Review key PgMP exam concepts and domains.
- Practice certification-style questions and exam strategies.



Individual Impact

- Build confidence in leading complex, multi-project programs.
- Strengthen strategic alignment and benefits realization skills.
- Improve governance, stakeholder engagement, and communication capabilities.
- Gain practical tools for program lifecycle, risk, issue, and performance management.
- Increase readiness to pursue the PgMP certification.

Work Impact

- Improve alignment between programs and organizational strategy.
- Strengthen coordination across related projects and program components.
- Improve benefits realization and long-term value delivery.
- Enhance program governance, reporting, and decision-making.
- Reduce program-level risks through better integration, monitoring, and escalation.

Training Methodology

This program combines PgMP exam preparation with advanced program management application through:

- Program lifecycle and PMI standards discussions.
- Strategy alignment and benefits realization exercises.
- Program business case and governance framework workshops.
- Stakeholder analysis and communication planning activities.
- Risk, issue, performance, and quality management case studies.
- PgMP exam review, practice questions, and readiness assessment.

Beyond the Course

Upon completion, participants will be able to:

- Lead and manage complex, multi-project programs.
- Align programs with organizational strategy and expected benefits.
- Develop program business cases and benefits realization plans.
- Establish program governance and decision-making structures.
- Manage stakeholders, risks, issues, performance, and communication effectively.
- Approach the PgMP certification exam with stronger preparation and confidence.

