Portfolio Management Professional (PfMP) Certification Course

19 – 23 April 2027
Milan (Italy)



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Why This Course

Portfolio management enables organizations to select, prioritize, govern, and optimize the right mix of projects and programs to achieve strategic objectives. For senior project and portfolio professionals, it provides a structured way to align investments with business priorities, manage portfolio risks, improve resource allocation, and maximize organizational value.

This intensive 1-week Portfolio Management Professional Certification Preparation Training program prepares participants for the PfMP certification while strengthening practical portfolio management capabilities. The course covers portfolio fundamentals, strategic alignment, governance, decision-making, resource optimization, portfolio performance, value management, capacity planning, risk management, stakeholder engagement, communications, change management, and exam preparation. Through practical exercises, real-world scenarios, and practice questions, participants will gain the confidence to apply PMI-aligned portfolio management principles and prepare for the PfMP exam.

What You'll Learn and Practice

By joining this program, you will:

- Understand portfolio management concepts and their strategic value.
- Align portfolio management practices with organizational strategy.
- Develop portfolio strategic plans and portfolio roadmaps.
- Establish portfolio governance frameworks.
- Apply portfolio decision-making and component authorization processes.
- Optimize resource allocation across portfolio components.
- Define and monitor portfolio KPIs.
- Apply portfolio value optimization techniques.
- Manage capacity, capability, reporting, and analytics.
- Identify, assess, monitor, and control portfolio risks.
- Integrate risk management into portfolio decision-making.
- Develop stakeholder engagement and communication strategies.
- Manage change in portfolio environments.
- Prepare for the PfMP certification exam through review and practice questions.



The Program Flow

Day 1: Introduction and Strategic Alignment

- Understand portfolio management fundamentals and key terminology.
- Explore the relationship between organizational strategy and portfolio management.
- Align portfolio components with strategic goals and business priorities.
- Develop portfolio strategic plans.
- Define portfolio roadmaps that guide investment, delivery, and value realization.

Day 2: Portfolio Governance

- Establish portfolio governance frameworks.
- Define governance roles, responsibilities, decision rights, and escalation paths.
- Apply portfolio decision-making processes.
- Optimize resource allocation across projects and programs.
- Manage portfolio component authorization, prioritization, and control.

Day 3: Portfolio Performance Management

- Define key performance indicators for portfolio monitoring.
- Apply portfolio value optimization techniques.
- Manage capacity and capability across the portfolio.
- Use reporting and analytics to support executive decisions.
- Monitor portfolio performance against strategic objectives and expected benefits.

Day 4: Portfolio Risk Management

- Identify and assess risks across complex portfolios.
- Evaluate risk exposure across projects, programs, resources, and strategic initiatives.
- Develop portfolio risk response strategies.
- Monitor and control risks continuously.
- Integrate risk information into governance, prioritization, and portfolio decision-making.

Day 5: Communications Management and Exam Preparation

- Develop stakeholder engagement strategies for portfolio environments.
- Create portfolio communication plans and reporting routines.
- Manage change in portfolio contexts.
- Review key PfMP exam topics and knowledge areas.
- Practice certification-style questions and exam preparation techniques.



Individual Impact

- Build confidence in managing complex portfolios aligned with strategy.
- Strengthen skills in governance, performance optimization, and value management.
- Improve portfolio risk management and decision-making capabilities.
- Enhance stakeholder communication and executive reporting skills.
- Increase readiness to pursue the PfMP certification.

Work Impact

- Improve alignment between organizational strategy and portfolio investments.
- Strengthen governance and oversight across projects and programs.
- Optimize resources, capacity, value, and portfolio performance.
- Reduce portfolio-level risks through structured monitoring and response.
- Improve stakeholder confidence through clear communication and transparent reporting.

Training Methodology

This program combines portfolio management concepts with certification-focused practical application through:

- Portfolio strategy and roadmap development exercises.
- Governance framework and decision-making workshops.
- Resource allocation and portfolio optimization activities.
- Portfolio KPI, reporting, and analytics practice.
- Risk assessment and response planning case studies.
- Stakeholder communication and change management scenarios.
- PfMP exam review and practice question sessions.

Beyond the Course

Upon completion, participants will be able to:

- Align organizational strategy with portfolio management practices.
- Develop portfolio strategic plans and roadmaps.
- Implement portfolio governance and decision-making processes.
- Optimize portfolio performance, value, and resource allocation.
- Manage portfolio risks and stakeholder communications effectively.
- Approach the PfMP certification exam with stronger preparation and confidence.

