

Advanced Strategies in Total Quality Management





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Introduction

This course presents a blend of strategy and quality to help participants develop the right skills to plan their organization's quality strategic plans. The course will take participants through the history of quality and strategy and link them both using practical applications. Participants will learn how to analyze the current organizational status and identify gaps and future needs. The course will also examine the strategic planning process from initiation to selection of initiatives. Moreover, the identification process of quality key result areas will be discussed. Participants will leave with the tools, skills, and knowledge to start their own journey to strategize for their quality departments and produce deployment plans.

Course Objectives of Advanced Strategies in Total Quality Management

- Define quality and strategy concepts highlighting the main components of strategic planning in quality
- Analyze the current situation identifying opportunities to draft a strategic quality plan
- Generate strategic goals for their quality department
- Convert a strategic plan into an operating plan
- Examine how to measure the success of a strategy on quality, how to extract Key Performance Indicators KPIs, and how to draft a quality department balanced scorecard

Advanced Strategies in Total Quality Management Course Outline

Day 1

Strategic quality management and strategic thinking

- Quality evolution and concepts
- Dimensions of product quality
- Dimensions of service quality
- Quality management system: the components
- Evaluation of strategic management

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- The strategic planning and control process
- Barriers to strategic implementation
- The building blocks of strategic planning

Day 2

Analysis of the environment

- Situation analysis tools in quality departments
- Quality stakeholders analysis
- Defining quality visions and missions
- Developing a quality statement
- Setting quality strategic goals
- Identifying critical success factors in quality
- Key result areas and key performance indicators
- Core competencies and core values

Day 3

Goals, objectives, and creative strategies

- Goals, objectives, and targets for the quality division
- Financial versus non-financial objectives
- The use of key result areas in the quality sector
- Adopting effective strategies to achieve excellence
- Examples of strategic objectives
- Examples of quality department strategies
- Moving from critical success factors to strategic goals

Day 4

Developing operating plans

- Expanding SWOT for Strategies
- The how-how technique to develop quality-related initiatives
- Criteria for effective action plans
- Linking goals, strategies, action plans, and budgets
- Developing a quality department plan

Day 5

Measuring quality management strategy achievement

- Approaches to quality control
- Using Key Result Areas KRAs to create KPIs for process control
- Examples of quality KPIs
- Types of Measures
- · Quality dashboard

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• The balanced scorecard for the quality department



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